

Guideline 2: The intended outcome, inclusive of your client's or potential client's outcomes, must always be the point of departure, and its achievement is the primary goal.

Activism – whether through strategic litigation or otherwise – does not occur in a vacuum and should always be assessed in light of its intended outcomes and potential unintended consequences. Effective strategic litigation has positive social, political, and legal benefits both in the short- and long-term. It avoids negative or regressive jurisprudence and should not be initiated for any reason other than the promotion of positive change. In other words, it should only be initiated when ripe.<sup>2</sup> In some instances, organisations are funded to engage in strategic litigation, and funding obligations can compel litigators to act more quickly than a case warrants. This can lead to mistakes and should be avoided.

Guideline 3: Context – social, political, economic, and legal—should inform decisions on whether, when, and how to use litigation and advocacy in support of change.

In determining the potential outcomes of a case, it is useful to ask:

- 1. What are we trying to achieve and why?
- 2. What tools and strategies do we have at our disposal?
- 3. What could litigation achieve that might be useful in supporting or contributing to the positive change we seek?
- 4. How can litigation complement other strategies?
- 5. Is it the right moment to pursue litigation?
- 6. Is there a time that a case is most likely to succeed, or have the most impact?
- 7. Will the litigation assist or impede other ongoing or potential strategies?
- 8. What are the potential unintended consequences of litigation?
- 9. What will the actual outcome be if we are successful?
- 10. If we are unsuccessful, does this case have the potential to set regressive or bad jurisprudence?

<sup>2</sup> The term "ripe" or "ripeness" is colloquially used to refer to a case that is ready to proceed.